

# Unaudited Condensed Interim Consolidated Financial Statements

For the three months ended March 31, 2023 and 2022 (Expressed in Canadian dollars)

# NOTICE OF NO AUDITOR REVIEW OF CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

Under National Instrument 51-102, Part 4, subsection 4.3(3) (a), if an auditor has not performed a review of the condensed interim consolidated financial statements they must be accompanied by a notice indicating that the financial statements have not been reviewed by an auditor.

The accompanying unaudited condensed interim consolidated financial statements of the Company have been prepared by management and reviewed by the Audit Committee and Board of Directors of the Company.

The Company's independent auditor has not performed a review of these condensed interim consolidated financial statements in accordance with the standards established by the Chartered Professional Accountants of Canada for a review of condensed interim consolidated financial statements by an entity's auditor.

# Condensed Interim Consolidated Statements of Financial Position As at March 31, 2023 and December 31, 2022

(Unaudited - expressed in Canadian dollars)

,	Note	March 31, 2023	December 31, 2022
Access		\$	\$
Assets			
Current			
Cash and cash equivalents		16,218,624	16,118,601
Accounts receivable	4, 16, 19	5,747,158	5,825,034
Income taxes receivable	_	633,186	-
Inventories	5	4,734,086	4,591,681
Prepaid expenditures		119,663	145,727
Deposits		216,985 27,669,702	216,985 26,898,028
Non-current		27,009,702	20,090,020
Buildings and equipment	6	11,362,620	11,884,753
Intangible assets	7	4,352,343	4,567,291
Goodwill	8	6,734,499	6,734,499
Deferred tax assets	· ·	405,745	406,773
Total Assets		50,524,909	50,491,344
Liabilities		00,02 .,000	00, 101,011
Current			
Accounts payable and accrued liabilities	9, 16	3,862,691	2,835,996
Customer deposits	3, 10	376,339	375,636
Income taxes payable		370,333	912,371
Lease obligations – current portion	11	753,130	918,593
Long-term debt – current portion	12	1,850,995	1,818,966
•	<del></del>	6,843,155	6,861,562
Non-current Intangible liability	10	22,916	31,517
Lease obligations	11	756,779	842,680
Long-term debt	12	11,177,936	11,665,481
Deferred tax liability		2,144,247	2,217,401
,		20,945,033	21,618,641
0		, ,	, ,
Shareholders' Equity	13	10 542 020	10 406 EGO
Share capital Contributed surplus	13	19,543,920	19,426,569
Contributed surplus Retained Earnings	13	1,440,456 8,595,500	1,393,934 8,052,200
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		29,579,876	28,872,703
Total Liabilities and Shareholders' Equity		50,524,909	50,491,344

#### APPROVED BY THE DIRECTORS ON MAY 25, 2023

DON HUBBARD	Director	KEVIN SMITH	Director

# Atlas Engineered Products Ltd. Condensed Interim Consolidated Statements of Income and Comprehensive Income For the three months ended March 31, 2023 and 2022

(Unaudited - expressed in Canadian dollars

	Note	March 31, 2023	March 31, 2022
	Hote	\$	\$
Revenue	14	9,629,368	12,434,414
Cost of sales	15	(6,773,587)	(8,548,057)
Gross profit	-	2,855,781	3,886,357
Operating expenses			
Administrative and office	16	464,656	400,777
Depreciation and amortization	6, 7, 10	351,411	280,831
Bad debt expense		(687)	(107)
Professional fees		91,969	128,910
Salaries and benefits	16	952,204	762,081
Share-based payments	13(c), 16	166,117	61,692
Operating income		830,111	2,252,173
Other income		200,370	23,077
Interest expense		(186,738)	(76,281)
Finance charge on leases	11, 16	(24,181)	(36,100)
Foreign exchange loss	•	(1,294)	(3,759)
Loss on disposal of assets		-	(10,154)
Income before income tax		818,268	2,148,956
Income taxes			
Current income tax expense		(347,094)	(620,971)
Deferred income tax recovery		72,126	35,316
		(274,968)	(585,655)
Net income and comprehensive income for			
the period		543,300	1,563,301
Income per share			
Basic		0.01	0.03
Diluted		0.01	0.02
Weighted average number of shares			
outstanding		F7 004 04F	E0 E04 040
Basic		57,881,215	58,581,042
Diluted		60,958,474	66,826,483

# Atlas Engineered Products Ltd. Condensed Interim Consolidated Statements of Cash Flows For the three months ended March 31, 2023 and 2022

(Unaudited - expressed in Canadian dollars

	March 31, 2023	March 31, 2022
	\$	\$
Operating activities		
Net income for the period	543,300	1,563,301
Depreciation and amortization	743,746	643,581
Unrealized foreign exchange loss	946	-
Deferred tax recovery	(72,126)	(35,316)
Loss on disposal of assets	(12,120)	10,154
Share-based payments	166,117	61,692
Changes in non-cash working capital items:	100,117	01,002
Accounts receivable	76,930	499,658
Inventories	(142,405)	(1,904,432)
Prepaid expenditures	26,064	31,640
Deposits	20,004	(2,302)
Accounts payable and accrued liabilities	1,026,695	1,755,394
1 7	703	, ,
Customer deposits		305,835
Corporate income taxes receivable	(633,186)	-
Corporate income taxes payable	(912,371)	611,844
Cash provided by operations	824,413	3,541,049
Investing activities		
Acquisition of buildings and equipment	(15,266)	(3,384,695)
Proceeds from assets held for sale	` <u>-</u>	20,000
Hi-Tec acquisition net of cash acquired (Note 3)	-	(5,485,442)
Cash used in investing activities	(15,266)	(8,850,137)
<del>-</del>	(10,000)	(0,000,101)
Financing activities	()	(
Repayment of principal lease obligations	(251,364)	(254,238)
Repayment of long-term debt (Note 12)	(455,516)	(327,546)
Proceeds from long-term debt (Note 12)	- -	8,237,500
Shares repurchased for cancellation (Note 13b)	(154,245)	(187,244)
Proceeds from warrants exercised (Note 13d)	-	1,261,691
Proceeds from stock option exercise (Note 13b)	152,001	9,000
Cash (used in) provided by financing activities	(709,124)	8,739,163
Increase in cash	100,023	3,430,075
Cash - beginning of period	16,118,601	8,947,182
Cash - end of period	16,218,624	12,377,257
Cash paid during the period for:		
Interest	210,920	112,381
Income taxes	1,892,650	9,127

Supplemental cash flow information – Note 17

# **Condensed Interim Consolidated Statements of Changes in Equity**

(Unaudited - expressed in Canadian dollars)

	Number of Common Shares	Share Capital	Contributed Surplus	Retained Earnings	Total
	(Note 13)	(Note 13)	(Note 13)		
		\$	\$	\$	\$
Balance, December 31, 2021	57,750,730	19,067,094	1,523,686	(778,137)	19,812,643
Share-based payments	-	_	61,692	-	61,692
Shares repurchased for cancellation	(638,500)	(187,244)	-	-	(187,244)
Warrants exercised	2,102,819	1,261,691	-	-	1,261,691
Stock options exercised	30,000	17,439	(8,439)	-	9,000
Net income for the period	-	-	-	1,563,301	1,563,301
Balance, March 31, 2022	59,245,049	20,158,980	1,576,939	785,164	22,521,083
Share-based payments	-	_	192,676	-	192,676
Shares repurchased for cancellation	(2,247,786)	(1,524,593)	-	-	(1,524,593)
Stock options exercised	850,000	792,182	(375,681)	-	416,501
Net income for the period	-	-		7,267,036	7,267,036
Balance, December 31, 2022	57,847,263	19,426,569	1,393,934	8,052,200	28,872,703
Share-based payments	-	-	166,117	-	166,117
Shares repurchased for cancellation (Note 13b)	(196,000)	(154,245)	-	-	(154,245)
Stock options exercised (Note 13b)	253,334	271,596	(119,595)	-	152,001
Net income for the period	-	-	<u>-</u>	543,300	543,300
Balance, March 31, 2023	57,904,597	19,543,920	1,440,456	8,595,500	29,579,876

Notes to the Condensed Interim Consolidated Financial Statements For the three months ended March 31, 2023 and 2022

(Unaudited - expressed in Canadian dollars)

#### 1. Nature of Operations

Atlas Engineered Products Ltd. (the "Company" or "Atlas") was incorporated pursuant to the provisions of the Business Corporations Act (British Columbia) on January 18, 1999. Atlas Engineered Products Ltd. is a leading manufacturer of trusses, windows, wall panels, and supplier of engineered wood products. Atlas operates manufacturing and distribution facilities in British Columbia, Manitoba, and Ontario to meet the needs of residential and commercial builders.

The Company's registered office is located at 2005 Boxwood Road, Nanaimo, British Columbia V9S 5X9.

#### 2. Accounting Policies

#### Basis of presentation

These consolidated financial statements have been presented in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB"), effective for the Company's reporting for the three months ended March 31, 2023.

These consolidated financial statements have been prepared under the historical cost basis and are presented in Canadian dollars, which is the functional currency of the Company and its subsidiaries.

The accounts of the subsidiaries are prepared for the same reporting year as the parent company, using consistent accounting policies.

The preparation of these consolidated financial statements requires management to make judgments and estimates and form assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the statement of financial position and the reported amount of revenues and expenses during the reporting year. Actual results could differ from these estimates. Estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in future periods affected.

These consolidated financial statements were approved for issue by the Board of Directors on May 25th, 2023.

#### Basis of consolidation

The Company's consolidated financial statements consolidate those of the parent company and all its subsidiaries as of the date that control was obtained over those subsidiaries. The Company has seven subsidiaries, all located in Canada, Clinton Building Components Ltd. ("Clinton"), Satellite Building Components Ltd. ("Satellite"), Atlas Building Systems Ltd. ("ABS") (formally Coastal Windows Ltd.), Pacer Building Components Ltd. ("Pacer"), South Central Building Systems Ltd. ("SC"), Novum Building Components Ltd. ("Novum"), and Hi-Tec Industries Ltd. ("Hi-Tec"). The Company owns 100% of the issued and outstanding shares of all of these subsidiaries.

All transactions and balances between the Companies are eliminated on consolidation, including unrealized gains and losses on transactions between the companies. Amounts reported in the unaudited condensed interim consolidated financial statements of the subsidiaries have been adjusted where necessary to ensure consistency with the accounting policies adopted by the Company.

Profit or loss and other comprehensive income of subsidiaries acquired or disposed of during the year are recognized from the effective date of acquisition, or up to the effective date of disposal, as applicable.

Notes to the Condensed Interim Consolidated Financial Statements For the three months ended March 31, 2023 and 2022

(Unaudited - expressed in Canadian dollars)

#### 3. Acquisition of Hi-Tec

On February 28, 2022, the Company completed its acquisition of Hi-Tec whereby the Company acquired all the issued and outstanding shares of Hi-Tec for \$5,800,000 in cash. A working capital adjustment was calculated and finalized within 60 days of closing and was calculated to be \$454,981. The fair value of the identifiable assets acquired included \$1.45 million in intangible assets, which primarily relate to customer relationships and a noncompete agreement. Management applied significant judgment in estimating the fair value of the intangible assets. To estimate the fair value of the intangible assets, management used the multi-period excess earnings method to value customer relationships and the with and without method to value the non-compete agreement using discounted cash flow models. Management developed significant assumptions related to revenue, gross margin, EBITDA forecasts, customer retention rates, and discount rates. Hi-Tec is located in Lantzville, BC. Hi-Tec, a manufacturer of roof and floor trusses and supplier of engineered wood products aligns with the core business of the Company.

The acquisition has given the Company greater access to the Vancouver Island market in BC. Hi-Tec is close to the Company's ABS location and this acquisition will provide synergies between the locations when it comes to employees, skills, training, equipment, and shipping options.

In accordance with IFRS 3, the Hi-Tec acquisition was accounted for as a business combination. The purchase price allocation is finalized as follows:

Category	\$
Cash	5,800,000
Working capital	454,981
Total consideration	6,254,981
Cash	314,558
Accounts receivable	560,993
Inventories	680,373
Prepaids	24,383
Building and equipment	1,554,600
Intangible assets	1,453,000
Goodwill	2,956,023
Accounts payable and accrued liabilities	(509,026)
Deferred tax liability	(779,923)
	6,254,981

If the acquisition had occurred on January 1, 2022 then the revenues would have been \$6,509,368. The following table shows the results of the operations of Hi-Tec since the acquisition date.

	Hi-Tec Jan 1 – Mar 31, 2023	Hi-Tec Feb 28 – Dec 31, 2022
	\$	\$
Revenue per consolidated financial statements	1,135,205	5,424,473
Income before tax	199,823	1,149,775
Income tax (recovery) expense	(17,458)	118,397
Income for the period	217,281	1,031,378

Notes to the Condensed Interim Consolidated Financial Statements For the three months ended March 31, 2023 and 2022

(Unaudited - expressed in Canadian dollars)

#### 4. Accounts receivable

Trade and other receivables were as follows:

	March 31,	December 31,	
	2023	2022	
	\$	\$	
Trade accounts receivable	5,712,846	5,790,022	
Other receivables	36,458	39,926	
Loss allowance	(2,146)	(4,914)	
	5,747,158	5,825,034	

Trade and other receivables are non-interest bearing and are carried at amortized cost, and impaired using the simplified approach which records impairment at the lifetime expected credit losses. During the three months ended March 31, 2023, the estimated credit loss amounted to \$2,146 (December 31, 2022 - \$4,914).

#### 5. Inventories

	March 31,	December 31,
	2023	2022
	\$	\$
Raw materials	3,832,455	3,962,770
Work in progress	234,848	206,834
Finished goods	666,783	422,077
-	4,734,086	4,591,681

During the three months ended March 31, 2023, \$3,704,387 (March 31, 2022, \$5,067,866) in raw materials was expensed through cost of sales. It was determined that there was no requirement to write down any raw materials, work in progress, or finished goods inventory during the three months ended March 31, 2023.

# Notes to the Condensed Interim Consolidated Financial Statements For the three months ended March 31, 2023 and 2022

(Unaudited - expressed in Canadian dollars)

### 6. Buildings and equipment

		Office			Computer	Cianana	
	Land and	Furniture and		Production	Equipment and	Signage and Land	
		Equipment	Vehicles	Equipment		Improv	Total
	\$	\$	\$	<u> </u>	\$	\$	\$
Cost	•	•	•	•	·	•	•
Balance, December							
31, 2021	6,667,473	230,187	2,676,255	5,603,403	344,764	231,971	15,754,053
Additions	3,805,084	15,469	123,084	63,451	61,438	6,293	4,074,819
Additions through							
business combination	-	9,500	331,400	1,210,400	3,300	-	1,554,600
Disposals	-	-	(172,737)	-	-	(8,843)	(181,580)
Balance, December							·
31, 2022	10,472,557	255,156	2,958,002	6,877,254	409,502	229,421	21,201,892
Additions	-	1,200	-	7,381	6,685	-	15,266
Disposals	-	-	-	-	-	-	-
Balance, March 31,							
2023	10,472,557	256,356	2,958,002	6,884,635	416,187	229,421	21,217,158
Accumulated deprecia	ation						
Balance, December							
31, 2021	2,327,600	150,714	1,637,126	2,763,387	261,484	145,629	7,285,940
Additions	1,027,260	18,392	369,957	695,381	34,694	7,553	2,153,237
Disposals	-	-	(113,413)	· -	-	(8,625)	(122,038)
Balance, December							
31, 2022	3,354,860	169,106	1,893,670	3,458,768	296,178	144,557	9,317,139
Additions	271,566	4,325	79,895	171,042	8,708	1,863	537,399
Disposals	-		-		-		
Balance, March 31,							
2023	3,626,426	173,431	1,973,565	3,629,810	304,886	146,420	9,854,538
Carrying amount at							
December 31, 2022	7,117,697	86,050	1,064,332	3,418,486	113,324	84,864	11,884,753
Carrying amount at March 31, 2023	6,846,131	82,925	984,437	3,254,825	111,301	83,001	11,362,620

Depreciation for tangible assets during the three months ended March 31, 2022 was \$537,399 (March 31, 2022 - \$492,830). During the three months ended March 31, 2023, \$392,335 (March 31, 2022 - \$362,750) of the depreciation was included in cost of sales.

# Notes to the Condensed Interim Consolidated Financial Statements

For the three months ended March 31, 2023 and 2022

(Unaudited - expressed in Canadian dollars)

#### 6. Buildings and equipment (continued)

The above buildings and equipment schedule includes right-of-use assets. The following summarizes those right-of-use assets and their depreciation for the periods ended March 31, 2023 and December 31, 2022.

	Building	Vehicles	Total
	\$	\$	\$
Balance, December 31, 2021	2,168,473	227,528	2,396,001
Additions	367,772	-	367,772
Disposals, net	-	(185,184)	(185,184)
Depreciation charge for the year	(908,325)	(42,344)	(950,669)
Balance, December 31, 2022	1,627,920	=	1,627,920
Additions	-	-	-
Disposals, net	-	-	-
Depreciation charge for the period	(232,356)	-	(232,356)
Balance, March 31, 2023	1,395,564	=	1,395,564

#### 7. Intangible assets

Customer		Non-Compete	
Relationships	Brand	Agreements .	Total
\$	\$	\$	\$
4,214,000	1,206,000	477,000	5,897,000
682,000	-	771,000	1,453,000
-	-	-	-
4,896,000	1,206,000	1,248,000	7,350,000
-	-	-	-
-	-	-	-
4,896,000	1,206,000	1,248,000	7,350,000
1,296,086	371,404	292,481	1,959,971
478,226	120,612	223,900	822,738
-	-	-	-
1,774,312	492,016	516,381	2,782,709
122,396	30,152	62,400	214,948
-	-	-	-
1,896,708	522,168	578,781	2,997,657
3,121,688	713,984	731,619	4,567,291
2,999,292	683,832	669,219	4,352,343
	Relationships \$ 4,214,000 682,000 4,896,000 4,896,000  1,296,086 478,226 1,774,312 122,396 1,896,708 3,121,688	Relationships         Brand           \$         \$           4,214,000         1,206,000           682,000         -           -         -           4,896,000         1,206,000           -         -           4,896,000         1,206,000           1,296,086         371,404           478,226         120,612           -         -           1,774,312         492,016           122,396         30,152           -         -           1,896,708         522,168           3,121,688         713,984	Relationships         Brand         Agreements           \$         \$         \$           4,214,000         1,206,000         477,000           682,000         -         771,000           -         -         -           4,896,000         1,206,000         1,248,000           4,896,000         1,206,000         1,248,000           1,296,086         371,404         292,481           478,226         120,612         223,900           -         -         -           1,774,312         492,016         516,381           122,396         30,152         62,400           -         -         -           1,896,708         522,168         578,781           3,121,688         713,984         731,619

Amortization for intangible assets during the three months ended March 31, 2023 was \$214,948 (March 31, 2022 - \$159,352).

As at March 31, 2023, the Company completed a quarterly assessment of the intangible assets and determined there were no circumstances leading to an impairment of these intangible assets.

Notes to the Condensed Interim Consolidated Financial Statements

For the three months ended March 31, 2023 and 2022

(Unaudited - expressed in Canadian dollars)

#### 8. Goodwill

The following summarizes the Company's goodwill as at March 31, 2023 and December 31, 2022

	Clinton	Satellite	Pacer	sc	Hi-Tec	Total
	\$	\$	\$	\$	\$	\$
Cost						
Balance, December 31, 2021	474,428	136,446	2,284,327	883,275	-	3,778,476
Additions	-	-	-	-	2,956,023	2,956,023
Balance, December 31, 2022	474,428	136,446	2,284,327	883,275	2,956,023	6,734,499
Additions	-	-	-	-	-	-
Balance, March 31, 2023	474,428	136,446	2,284,327	883,275	2,956,023	6,734,499

The Company uses the value in use method to evaluate the carrying amount of goodwill as at October 31 on an annual basis, but management still assesses for impairments indicators throughout the year. The Company has determined that there was no impairment to goodwill as at March 31, 2023.

#### 9. Accounts payable and accrued liabilities

	March 31,	December 31,
	2023	2022
	\$	\$
Trade accounts payable	1,498,454	573,251
Sales taxes payable	268,746	356,162
Salaries and vacation payable	551,395	488,603
Other accounts payable	43,712	112,353
Accrued liabilities	1,500,384	1,305,627
	3,862,691	2,835,996

#### 10. Intangible liability

	Over-Market Lease	
	Agreement	Total
	\$	\$
Cost		
Balance, December 31, 2021	172,000	172,000
Additions	-	-
Balance, December 31, 2022	172,000	172,000
Additions	-	-
Balance, March 31, 2023	172,000	172,000
Accumulated amortization		
Balance, December 31, 2021	106,079	106,079
Additions	34,404	34,404
Balance, December 31, 2022	140,483	140,483
Additions	8,601	8,601
Balance, March 31, 2023	149,084	149,084
Carrying amount at December 31, 2022	31,517	31,517
Carrying amount at March 31, 2023	22,916	22,916

# Notes to the Condensed Interim Consolidated Financial Statements

For the three months ended March 31, 2023 and 2022

(Unaudited - expressed in Canadian dollars)

#### 10. Intangible liability (continued)

Amortization for intangible liability during the three months ended March 31, 2023 was \$8,601 (March 31, 2022 - \$8,601).

As at March 31, 2023, the Company completed an quarterly assessment of the intangible liability and determined there were no circumstances leading to an adjustment of the intangible liability.

#### 11. Lease obligations

Certain of the Company's buildings are held as right-of-use assets under lease obligations. The terms and the outstanding balances of the lease obligations as at March 31, 2023 and December 31, 2022 are as follows:

	March 31, 2023	December 31, 2022
Building under right-of-use asset lease repayable in monthly instalments of \$24,500 inclusive of implied interest of 5.78% per annum, residual value of \$nil, maturing in December 2025 (Note 16).	<b>\$</b> 781,354	<b>\$</b> 846,090
Building under right-of-use asset lease repayable in monthly instalments of \$53,160 inclusive of implied interest of 6.45% per annum, residual value of \$nil, maturing November 2023.	393,612	544,221
Building under right-of-use asset lease repayable in monthly instalments of \$6,646 inclusive of implied interest of 3.95% per annum, residual value of \$nil, maturing in June 2027.	311,962	328,802
Building under right-of-use asset lease repayable in monthly instalments of \$6,543 inclusive of implied interest of 5.2% per annum, residual value of \$nil, maturing in July 2023.	22,981	42,160
Total lease obligation Current portion	1,509,909 (753,130)	1,761,273 (918,593)
Non-current portion	756,779	842,680

The following is a schedule of the total lease payments made during the three months ended March 31, 2023 and 2022:

	March 31,	March 31,
	2023	2022
	\$	\$
Principal payment	251,364	254,238
Interest expense	24,181	36,100
Total lease payments	275,545	290,338

During the three months ended March 31, 2023 no assets were purchased under a right-of-use lease (March 31, 2022 – no assets were purchased under a right-of-use lease).

#### Notes to the Condensed Interim Consolidated Financial Statements

For the three months ended March 31, 2023 and 2022

(Unaudited - expressed in Canadian dollars)

#### 11. Lease obligations (continued)

The following is a schedule of the Company's future minimum lease payments related to the building, equipment, and vehicles under lease obligations:

	March 31,
	2023
	\$
2023	716,533
2024	385,753
2025	391,752
2026	79,753
2027	39,876
Total minimum lease payments	1,613,667
Less: imputed interest	(103,758)
Total present value of minimum lease payments	1,509,909

During the three months ended March 31, 2023 – no short-term or low-value leases were entered into (March 31, 2022 – low value lease for office equipment for \$4,740).

#### 12. Long-term debt

The long-term debt consists of the following:

	March 31,	December 31,
	2023	2022
	\$	\$
BDC loan <sup>1</sup>	769,419	780,570
BDC loan <sup>2</sup>	718,080	760,320
Scotiabank assumed loan <sup>3</sup>	11,353	13,786
TD term loan <sup>4</sup>	3,332,732	3,500,906
TD term loan⁵	963,091	963,091
TD mortgage <sup>6</sup>	2,331,875	2,356,250
TD term loan <sup>7</sup>	4,902,381	5,109,524
	13,028,931	13,484,447
Less current portion of term debt	(1,850,995)	(1,818,966)
Total long-term portion of term debt	11,177,936	11,665,481

- A term loan with a major Canadian bank bearing interest at a floating base rate (6.10% as at March 31, 2023) repayable at approximately \$3,717 per month with maturity being June 2040. The loan was interest only payments until January 9, 2020 and is amortized over 256 months. The loan is secured by a general security interest granted by the Company, with a security on the land and building of SC.
- 2. A term loan with a major Canadian bank bearing interest at a floating base rate (7.64% as at March 31, 2023) repayable at approximately \$14,080 per month with maturity being June 2027. The loan was interest only payments until January 9, 2020 and is amortized over 100 months. The loan is secured by a general security interest granted by the Company, with a security on the equipment of SC.
- 3. A financing loan with a major Canadian bank bearing interest at 0.00% as at March 31, 2023, repayable at approximately \$811 per month with maturity being May 2024. The loan was assumed on the acquisition of SC and remaining life is amortized over 72 months. The loan is secured by a specific piece of equipment.
- 4. A term loan with a major Canadian bank bearing interest at a floating rate (6.70% as at March 31, 2023) repayable at \$58,469 principal per month with maturity December 2027. The loan is amortized over 84 months. The loan is secured by a general security interest granted by the Company and an assignment of share pledge agreement.
- 5. A term loan with a major Canadian bank bearing interest at a floating rate (6.70% as at March 31, 2023) with principal repayable at the Company's discretion within 36 months from date of drawdown. The term of the loan is 36 months from the

Notes to the Condensed Interim Consolidated Financial Statements

For the three months ended March 31, 2023 and 2022

(Unaudited - expressed in Canadian dollars)

#### 12. Long-term debt (continued)

date of drawdown with monthly interest payments of 1,972 per month. The loan is secured by a general security interest granted by the Company and an assignment of share pledge agreement.

- 6. A mortgage with a major Canadian bank bearing interest at a floating rate (6.70% as at March 31, 2023) repayable at \$8,125 per month with maturity February 2047. The loan is amortized over 300 months. The loan is secured by a general security interest granted by the Company and an assignment of share pledge agreement.
- 7. A term loan with a major Canadian bank bearing interest at a floating rate (6.70% as at March 31, 2023) repayable at \$69,047.62 per month with maturity February 2029. The term of the loan is 84 months. The loan is secured by a general security interest granted by the Company and an assignment of share pledge agreement.

The Company applies judgement in the classification of long-term and short-term debt portions. The Company assumes that the prime interest rate will remain consistent or not change materially over the next twelve months. Loan 5 of the Company's debt obligations has consistent payments and a change in the interest rate would affect the principal portion as the overall payment was set for the term. The remaining loans are either no interest loans or have fluctuating payments that would change as the interest rate changes and the principal portion of those payments would remain constant.

The Company has a credit facility agreement with TD Canada Trust. The agreement has three facilities. The first facility is an operating line of credit and the second facility is a committed revolving facility which was used to refinance the purchase of equipment in January 2021. The third facility is a committed reducing term loan used to pay off other debt obligations.

The credit facility with TD Canada Trust contains two financial covenants. A total leverage ratio of less than or equal to 2.50 to 1 which is tested quarterly on a twelve-month rolling basis. The second financial covenant is a fixed charge coverage ratio of greater than or equal to 1.15 to 1 to be tested quarterly on a twelve-month rolling basis. As at March 31, 2023, the Company was in compliance with their covenants

#### 13. Share capital

#### a) Authorized

Unlimited common shares without par value.

#### b) Share capital transactions

On December 1, 2022, the Company renewed the Normal Course Issuer Bid (NCIB) which is effective until the earlier of December 1, 2023 and the date on which the Company has purchased the maximum permitted number of shares. Pursuant to the NCIB, the Company may purchase up to 4,732,015 of its outstanding common shares as at November 2, 2022 representing approximately 10% of the public float of shares outstanding at market prices.

During the three months ended March 31, 2023 the Company purchased for cancellation 196,000 of shares pursuant to its NCIB for a total of \$155,848. The Company's share capital was reduced by the average carrying value of shares repurchased for cancellation.

On February 3, 2023, 200,000 options were exercised at \$0.60 for 200,000 common shares.

On February 6, 2023, 50,000 options were exercised at \$0.60 for 50,000 common shares.

On February 15, 2023, 3,334 options were exercised at \$0.60 for 3,334 common shares.

Notes to the Condensed Interim Consolidated Financial Statements For the three months ended March 31, 2023 and 2022

(Unaudited - expressed in Canadian dollars)

#### 13. Share capital (continued)

#### a) Options

The Company adopted a share option plan that allows for the issuance of up to 10% of the issued and outstanding shares as incentive share options to directors, officers, employees and consultants to the Company. Share options granted under the plan may be subject to vesting provisions as determined by the Board of Directors. Standard vesting provisions are in thirds every six months from the date of grant. The options are priced using the trading price at the end of the close on the date of the grant and they are exercisable within five years from the date of grant.

The Company's share options outstanding as at March 31, 2023 and December 31, 2022 and the changes for the periods then ended are as follows:

	Number	Weighted average exercise price
		\$
Balance as at December 31, 2021	2,712,500	0.45
Granted	1,525,000	0.67
Exercised	(880,000)	0.48
Forfeited	(350,000)	0.49
Balance as at December 31, 2022	3,007,500	0.55
Granted	400,000	0.74
Exercised	(253,334)	0.60
Forfeited	(287,500)	0.58
Balance as at March 31, 2023	2,866,666	0.57

The total share-based payments recorded during the three months ended March 31, 2023 was \$166,117 (March 31, 2022 - \$61,692).

The following table summarizes information about the share options outstanding as at March 31, 2023:

Exercise price per share of options outstanding	Number of options outstanding	Weighted average remaining life (years) of options outstanding	Weighted exercise price of options exercisable	Number of options exercisable	Expiry date
\$0.30	495,000	0.93	\$0.30	495,000	March 3, 2024
\$0.49	100,000	2.77	\$0.49	100,000	January 4, 2026
\$0.29	350,000	3.06	\$0.29	350,000	April 21, 2026
\$0.60	421,666	3.77	\$0.60	279,999	January 4, 2027
\$0.64	200,000	4.06	\$0.64	66,664	April 21, 2027
\$0.60	100,000	4.65	\$0.60	-	November 22, 2027
\$0.73	800,000	4.72	\$0.73	-	December 20, 2027
\$0.74	400,000	4.76	\$0.74	-	January 4, 2028
\$0.57	2,866,666	3.61	\$0.41	1,291,663	

**Notes to the Condensed Interim Consolidated Financial Statements** 

For the three months ended March 31, 2023 and 2022

(Unaudited - expressed in Canadian dollars)

#### 13. Share capital (continued)

### c) Options (continued)

The Black-Scholes Pricing Model was used to estimate the fair value of the share options using the following assumptions on the grant date of the options:

Issue date	Expected option life (years)	Risk free interest rate	Dividend yield	Expected volatility	Expected forfeiture rate	Weighted average fair value
March 3, 2019	5.00	1.80%	Nil	165%	25.45%	\$0.28
January 4, 2021	5.00	0.39%	Nil	127%	24.39%	\$0.42
April 21, 2021	5.00	0.94%	Nil	118%	24.26%	\$0.24
January 4, 2022	5.00	1.39%	Nil	94%	22.85%	\$0.43
April 21, 2022	5.00	2.78%	Nil	67%	22.08%	\$0.37
November 22, 2022	5.00	3.23%	Nil	66%	20.58%	\$0.35
December 20, 2022	5.00	3.05%	Nil	66%	20.42%	\$0.42
January 4, 2023	5.00	3.25%	Nil	66%	20.03%	\$0.43

The expected volatility is based on the historic volatility and adjusted for any expected material changes to future volatility due to publicly available information. Historical volatility is based on the daily volatility from the five years prior to the grant date due to the remaining life of the options at the grant date.

#### b) Warrants

The Company's warrants outstanding as at March 31, 2023 and December 31, 2022 and the changes for the periods then ended are as follows:

	Number	Weighted average exercise price
		\$
Balance as at December 31, 2021	12,148,019	0.60
Granted	-	-
Exercised	(2,102,819)	0.60
Forfeited	(10,045,200)	0.60
Balance as at December 31, 2022	-	-
Granted	-	-
Exercised	-	-
Forfeited	-	-
Balance as at March 31 2023	-	-

The total warrant reserve recorded for the three months ended March 31, 2023 was \$Nil (March 31 2022: \$Nil).

Notes to the Condensed Interim Consolidated Financial Statements

For the three months ended March 31, 2023 and 2022

(Unaudited - expressed in Canadian dollars)

#### 14. Revenue

The Company have three distinct revenue streams: trusses, engineered wood products and walls. The Company's revenues by these revenue streams for the three months ended March 31, 2023 and 2022 is as follows:

#### Three months ended March 31, 2023

	E			
	Trusses	products	Walls	Total
	\$	\$	\$	\$
Total revenue	7,281,842	2,347,526	-	9,629,368

#### Three months ended March 31, 2022

	E	ngineered wood		
	Trusses	products	Walls	Total
-	\$	\$	\$	\$
Total revenue	9,425,053	3,009,361	-	12,434,414

#### 15. Cost of sales

Cost of sales for the three months ended March 31, 2023 and 2022 is as follows:

	March 31,	March 31,	
	2023	2022	
	\$	\$	
Materials	3,698,729	5,037,473	
Labour	1,982,722	2,468,687	
Maintenance and overhead	699,801	679,147	
Depreciation and amortization	392,335	362,750	
Total cost of sales	6,773,587	8,548,057	

#### 16. Related party transactions

The Company's related parties consist of the Company's directors and officers, and any companies associated with them. Key management personnel includes directors and executive officers of the Company. Other than the amounts disclosed below, there was no other compensation paid or payable to key management personnel for the reported periods.

Atlas is the parent company and owns 100% of the following subsidiaries: Clinton, Satellite, ABS, Pacer, SC, Novum, and Hi-Tec.

#### Notes to the Condensed Interim Consolidated Financial Statements

For the three months ended March 31, 2023 and 2022

(Unaudited - expressed in Canadian dollars)

#### 16. Related party transactions (continued)

The Company incurred the following charges as part of the Company's consolidated statement of income and comprehensive income during the three months ended March 31, 2023 and 2022:

	March 31, 2023	March 31, 2022
	\$	\$
Salaries and benefits	264,324	219,754
Administrative and office	28,500	28,500
Finance charge on lease obligations <sup>1</sup>	11,765	15,181
Share-based payments	98,874	50,804
Total related party transactions	403,463	314,239

#### Due from/to related parties

Amounts due from/to related parties are detailed as follows:

	March 31, 2023	December 31, 2022
	\$	\$
Due from related party		
Accounts receivable and prepaid expenses	-	12,076
Total due from related party	-	12,076
Due to related parties		
Accounts payable and accrued liabilities	(20,150)	(23,372)
Lease obligation (Note 11) <sup>1</sup>	(781,355)	(846,090)
Total due to related parties	(801,505)	(869,462)

<sup>1.</sup> A Director of the Company has a 50% ownership in a company that owns the land and building and leases the premises to our Atlas location.

These amounts were incurred in the normal course of operations and are recorded at exchange amounts as part of our consolidated statement of financial position. Accounts receivable and accounts payable and accrued liabilities are unsecured, non-interest bearing, and have no set terms of repayment.

#### 17. Supplemental cash flow information

Investing and financing activities that do not have a direct impact on the current cash flows are excluded from the cash flow statements. During the three months ended March 31, 2023 and 2022, the Company had the following non-cash investing and financing activities:

#### Three months ended March 31, 2023

During the three months ended March 31, 2023, the Company had no investing or financing activities identified that did not have a direct impact on the current cash flows.

Notes to the Condensed Interim Consolidated Financial Statements

For the three months ended March 31, 2023 and 2022

(Unaudited - expressed in Canadian dollars)

#### 17. Supplemental cash flow information (continued)

#### Three months ended March 31, 2022

During the three months ended March 31, 2022, the Company had no investing or financing activities identified that did not have a direct impact on the current cash flows.

#### 18. Reconciliation of liabilities arising from financing activities

The changes in the Company's liabilities arising from financing activities can be classified as follows:

	Long- term debt	Lease obligations	Total
	s term debt	S S	\$
Balance December 31, 2022	13,484,447	1,761,273	15,245,720
Repayments	(455,516)	(251,364)	(706,880)
Issuance	` <u>-</u>	-	-
Non-cash – lease obligation	-	-	-
Non-cash – lease adjustment	-	-	-
Balance March 31, 2023	13,028,931	1,509,909	14,538,840

	Long- term debt	Lease obligations	Total
	\$	\$	\$
Balance December 31, 2021	6,970,656	2,419,350	9,390,006
Repayments	(1,723,709)	(1,025,849)	(2,749,558)
Issuance	8,237,500	-	8,237,500
Non-cash – lease obligation	-	363,053	363,053
Non-cash – lease adjustment	-	4,719	4,719
Balance December 31, 2022	13,484,447	1,761,273	15,245,720

#### 19. Financial instruments

#### Classification of financial instruments

The Company's financial instruments consist of cash, trade accounts receivable, accounts payable and accrued liabilities, customer deposits, and long-term debt. The Company classified and measured its cash and accounts receivable as subsequently measured at amortized cost. Accounts payable and accrued liabilities, customer deposits, and long-term debt notes are classified and measured at amortized cost.

The Company thoroughly examines the various financial instruments and risks to which it is exposed and assesses the impact and likelihood of those risks. These risks include market risk, interest rate risk, credit risk, and liquidity risk. Where material, these risks are reviewed and monitored by the Board of Directors who actively focus on securing the Company's cash flows by minimizing the exposure to volatile financial instrument risks.

Notes to the Condensed Interim Consolidated Financial Statements For the three months ended March 31, 2023 and 2022

(Unaudited - expressed in Canadian dollars)

#### 19. Financial instruments (continued)

#### Market risk

The Company is exposed to various market risks, including foreign exchange rates, interest rates, and the COVID-19 pandemic. To date, the outbreak and continuing spread of COVID-19 and the related disruption to the economy have not significantly affected the Company's operations.

#### a) Foreign exchange risk

The Company is exposed to foreign exchange risk. The Company has revenue from sales to the US, US non-inventory expenditures, and bank accounts in US currency. Foreign exchange risk arises from future commercial transactions and recognized assets and liabilities denominated in a currency that is not the functional currency of the Company. The risk is measured through a forecast of highly probable USD transactions.

The Company minimizes the risk of the volatility of the US currency cost by keeping USD funds received from sales in USD bank accounts. These USD funds are then used for expenditures that arise in the same currency. Only at the end of the year does the Company assess the risk of transferring the excess funds to a CDN bank account. If the risk is too high, then the funds will remain in the USD account until the risk is reduced.

Profit or loss is sensitive to the fluctuations of the USD to CDN foreign exchange rates on the US revenues. If the USD foreign exchange rate were to increase by 10% with a full year of USD sales transactions based on previous sales to the US, this is estimated by management to increase sales by \$47,800 annually. The Company did not sell into the US during 2022 but has previously and anticipates selling into the US again in the short-term future.

#### b) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's policy is to minimize interest rate risk exposures on term financing. All leases and exchangeable notes have fixed rates. As at March 31, 2023, the Company is exposed to changes in market interest rates through the bank borrowings at a floating base rate. This risk is low because changes in the prime rate are not substantial and increases would not impact the consolidated financial statements significantly. If the rates were to increase 10% this would result in an increase in interest of approximately \$11,068 over the next quarter.

#### Credit risk

Credit risk is the risk that a counterparty fails to meet its contractual obligation to the Company. The Company is exposed to the risk for various financial instruments through receivables from customers and placing deposits and the potential for cash fraud. The Company's maximum exposure to credit risk is limited to the carrying amount of financial assets recognized as at March 31, 2023 and December 31, 2022 summarized below:

	March 31, 2023	December 31, 2022
	\$	\$
Classes of financial assets – carrying amounts		
Cash and cash equivalents	16,218,624	16,118,601
Trade accounts receivable, net of loss allowance		5,785,108
	21,929,324	21,903,709

Notes to the Condensed Interim Consolidated Financial Statements

For the three months ended March 31, 2023 and 2022

(Unaudited - expressed in Canadian dollars)

#### 19. Financial instruments (continued)

#### Credit risk (continued)

The Company closely monitors cash by applying a sweep account function to the subsidiary accounts and a daily bank reconciliation. The Company also requires each division to detail weekly any collection attempts of receivables over 61 days and prepares and aging account receivable report weekly to monitor any progress.

The Company also continuously monitors defaults of customers, identified individually, and incorporates this information into its credit risk controls. Where available at reasonable cost, external credit ratings and credit checks are obtained and used. The Company's policy is to deal only with creditworthy customers.

The Company has certain trade receivables that have not been settled by the contractual due date but are not considered to be impaired. The receivables and their aging as at March 31, 2023 and December 31, 2022 is summarized below:

	March 31, 2023	December 31, 2022
	\$	\$
Trade accounts receivable, net of loss allowance		
Current	3,144,507	2,911,858
Past due 1 to 30 days	1,067,296	1,518,422
Past due 31 to 60 days	582,093	648,293
Past due over 60 days	916,804	706,535
	5,710,700	5,785,108

The loss allowance as at March 31, 2023 and December 31, 2022 was determined as follows for trade accounts receivable:

#### As at March 31, 2023

	F	Past due 1 to	Past due 31 to	Past due over 60	
	Current	30 days	60 days	days	Total
Expected loss rate	0.00%	0.00%	0.25%	0.07%	0.03%
Trade accounts receivable	3,144,507	1,067,296	583,552	917,491	5,712,846
Loss allowance	-	-	1,459	687	2,146

#### As at December 31, 2022

		Past due 1 to	Past due 31 to	Past due over 60	
	Current	30 days	60 days	days	Total
Expected loss rate	0.00%	0.00%	0.25%	0.46%	0.08%
Trade accounts receivable	2,911,858	1,518,422	649,918	709,824	5,790,022
Loss allowance	-	-	1,625	3,289	4,914

The expected loss rates are based on historical credit losses and adjusted to reflect current and forward-looking information of the customers' ability to settle the receivables. This is affected and adjusted constantly based on acquisitions that bring in new customers and new information from economic conditions.

Notes to the Condensed Interim Consolidated Financial Statements

For the three months ended March 31, 2023 and 2022

(Unaudited - expressed in Canadian dollars)

#### 19. Financial instruments (continued)

#### Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting its financial obligations. The Company may be exposed to liquidity risks if it is unable to collect its trade and other receivables balances in a timely manner, which could in turn impact the Company's long-term ability to meeting commitments under its current facilities.

The Company manages its liquidity needs by monitoring scheduled debt servicing payments for long-term financial liabilities and debt servicing ratios. The Company also forecasts and manages cash inflows and outflows on a daily, weekly and monthly basis.

The Company considers expected cash flows from financial assets in assessing and managing liquidity risk, in particular its cash resources and trade receivables. The Company's existing cash resources and trade receivables exceeds the current cash outflow requirements as our current ratio is currently 4.04:1. Cash flows from trade accounts receivable are all contractually due within thirty days.

As at March 31, 2023, the Company's non-derivative financial liabilities have contractual maturities (including interest payments where applicable) as summarized below:

	Current	Current	Non-current	Non-current
	Within 6 months	6 to 12 months	1 to 5 years	Later than 5 years
	\$	\$	\$	\$
Lease obligations	535,040	277,931	800,696	-
Accounts payable and accrued liabilities	3,862,691	-	-	-
Income taxes payable	-	-	-	-
Long-term debt	1,353,123	1,317,474	10,920,603	3,476,653
Total	5,750,854	1,595,405	11,721,299	3,476,653

As at December 31, 2022, the Company's non-derivative financial liabilities have contractual maturities (including interest payments where applicable) as summarized below:

	Current	Current	Non-current	Non-current
	Within 6	6 to 12	1 to E voore	Later than 5
-	months	months	1 to 5 years	years
	Ф	Þ	Þ	Þ
Lease obligations	551,091	440,988	897,134	-
Accounts payable and accrued liabilities	2,835,996	-	-	-
Income taxes payable	912,371	-	-	-
Long-term debt	1,260,431	1,243,283	11,075,882	3,647,725
Total	5,559,889	1,684,271	11,973,016	3,647,725

The above amounts reflect the contractual undiscounted cash flows, which may differ from the carrying values of the liabilities at the reporting date.

Notes to the Condensed Interim Consolidated Financial Statements For the three months ended March 31, 2023 and 2022

(Unaudited - expressed in Canadian dollars)

### 20. Management of capital

The Company's objectives when managing capital are to safeguard the Company's ability to continue as a going concern in order to continue operations. In the management of capital, the Company includes its components of long-term debt, lease obligations, cash and equity.

The amounts managed as capital by the Company are summarized as follows:

	March 31, 2023	December 31, 2022
		\$
Long-term debt	13,028,931	13,484,447
Lease obligations	1,509,909	1,761,273
Less: Cash and cash equivalents	(16,218,624)	(16,118,601)
Net debt	(1,679,784)	(872,881)
Total equity	29,579,876	28,872,703
	27,900,092	27,999,822

The Company maintains and adjusts its capital structure based on changes in economic conditions and the Company's planned requirements. The Company may adjust its capital structure by issuing new equity, issuing new debt, or acquiring or disposing of assets, and controlling its expenses. From time to time, the Company purchases its own shares in the open market under a defined NCIB. All repurchased common shares are cancelled.

Management reviews its capital management policies on an ongoing basis.